



National exercise designed to test decision-making, coordination, and continuity capabilities under complex, cascading disruptions.

Test your plans before reality does



Inject One

Power is lost at primary facilities. UPS systems activate; generators start. Network connectivity becomes unstable as telecom providers shift to backup power. Mobile networks are congested. News outlets provide limited, conflicting information.

Professional Practices

- 4 Business Continuity Strategies
- 5 Incident Preparedness and Response
- 6 Plan Development and Implementation

Risk and Resilience Trends

- Cyber Event
- IT Disruptions
- HR Issues
- Reputational Risks

Start Time
12:45 pm EDT

Next Inject
2 hours

Date
May 1, 2026

As the outage spreads, organizations across Canada begin losing power at primary facilities. UPS systems activate immediately, followed by backup generators at critical sites including hospitals, data centres, and telecommunications infrastructure.

Concerns are growing around fuel availability, generator runtime, and sustaining operations if disruptions continue. Some organizations begin reducing non-essential systems to preserve power capacity. Telecommunications are unstable as providers shift to backup power. Internet connectivity is intermittent, VPN access is degraded, and mobile networks are congested. Situational awareness is deteriorating as news outlets provide limited and conflicting information, while social media amplifies rumours and misinformation regarding the cause and duration of the disruption. Organizations are now operating with degraded communications, uncertain timelines, and limited visibility into the broader national situation.



May 1, 2026 12:45

Over the next two hours, how will your team maintain critical operations and make decisions amid widespread power loss, degraded communications, and uncertain information? As the situation evolves, consider: Will you declare a business continuity or crisis management incident?, Will you activate alternate site(s) now or wait for greater stability? Will you reduce non-essential systems to preserve generator capacity and fuel reserves?



Large Corporations & Critical Infrastructure Operators

Large corporations and critical infrastructure operators are forced into immediate continuity operations as power systems fail and telecommunications become unstable. Backup generators and UPS systems provide temporary stabilization, but organizations face growing pressure to maintain critical services with limited situational awareness and unreliable communications. Fuel management, operational prioritization, and coordination with suppliers, staff, and emergency partners quickly become executive-level concerns as the risk of cascading disruptions increases.



Communities & Local Governments

Local governments and community agencies face increasing pressure to maintain essential services while responding to rising public concern and infrastructure instability. Emergency coordination activities intensify as communications degrade, traffic systems fail, and demand for emergency services grows. At the same time, misinformation and limited verified information complicate public messaging and community response efforts.



Medium-Sized Corporations

Medium-sized corporations face significant operational disruption as power instability and degraded telecommunications affect internal systems, customer service, and supply chain coordination. While some organizations may have limited continuity capabilities or backup power, many struggle to maintain operations across multiple locations with constrained resources and incomplete information. Leadership teams are forced to balance employee safety, operational continuity, financial impacts, and client expectations while managing unreliable communications and increasing uncertainty around the duration and scale of the incident.



Small & Medium Enterprises

Medium and small enterprises experience rapid disruption as internet access, payment systems, communications, and cloud-based platforms become unreliable. Many businesses lack dedicated continuity resources, forcing owners and managers to make immediate decisions regarding staffing, customer service, inventory protection, and financial risk. Limited access to reliable information further challenges their ability to respond effectively.

