National exercise designed to test decision-making, coordination, and continuity capabilities under complex, cascading disruptions.

Test your plans before reality does

4

Inject Four

Day four, nothing restored. A partial leak of your data is now public — some genuine, some fabricated, some belonging to other organizations. Deepfaked officials contradict your messaging. The Monday payment cycle has failed: payroll, benefits and claims all miss. Relief shifts have not arrived. And a vendor says your recovery environment is clean, with high confidence.

Start Time	Next Inject	Date
6:00 am pm ET	**48 hours**	**May 4, 2026**

Professional Practices

5 *Incident Preparedness & Response*

9 *Crisis Communications*

7 *Awareness & Training Programs*

DRI CANADA Train. Prepare. Recover.

Risk and Resilience Trends

Reputational Issues

HR Issues

Financial Conditions

Civil Unrest

Cyber Events

It is the fourth day and nothing has been restored. Overnight three things happened that you did not choose: your data began appearing in public, your own voice stopped being reliably yours, and the money stopped moving.

The extortion deadline expired at 03:00. A sample release is posted and mirrored — some genuine, some fabricated, some belonging to other organizations caught in the same campaign. There is no index, and you cannot sort one from another. A second demand has arrived on a 24-hour fuse, and the actor has begun naming individuals publicly.

Synthetic audio and video of senior officials is circulating. Notices carrying your visual identity direct staff and the public to a site to "check whether your information was exposed." Reporters are asking you to confirm or deny — where denying the fabrication authenticates the rest.

The Monday payment cycle has failed. Payroll, benefits, claims, pensions and vendor payments will miss. Cash is scarce. Your own people have missed a deposit while being asked to come to work, and the relief rotations you planned have not materialised.

Your incident response firm, breach coach and insurer are triaging nationally: you have a queue position measured in days. Central coordination is saturated and has told organizations to act within their own authorities — and at least one "official" direction circulating is itself a fabrication.

The Great Canadian DISASTER

May 4, 2026 6:00

You are now four days in, with a partial and unverifiable leak of your data in public, fabricated communications circulating in your name, a failed payment cycle, a depleted roster, and a vendor telling you the way back is open. Over the next operational period, how does your team respond? Land all six of the following decisions:

- Notification [statutory clocks running]: Scope will not be confirmed. Do you notify affected individuals today on evidence you cannot authenticate — and which regulator, by name?
- Extortion, round two [24 hours]: Leverage has now been demonstrated. Does the answer change, who has authority to change it, and if it is still no — what cost are you accepting on behalf of the people being named?
- The fabrications [next news cycle]: Do you publicly deny content you cannot disprove, when the denial authenticates the rest? How do you prove you are you, on the channels you still have?
- Payroll & payments [today's cycle]: How do your people and your beneficiaries get paid today? Who authorises spending outside normal controls, and what compensating control replaces the one you suspended?
- The workforce [08:00 shift]: Name the minimum crew for each critical function, and the first service you stop when you fall below it. Do you ask unpaid staff to travel to work?
- Restoration [pressure is now, from above]: Do you take the vendor's "high confidence" and reconnect today? If not, what would you need to see — and who do you tell no?

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Before you respond — revisit your Inject 3 posture.

•You said you would notify when scope was confirmed. Scope will not be confirmed. What replaces that trigger?

•You committed to verified-facts-only through a single source of truth. The verification channel is now the target — does that rule survive, or does it just mean silence?

•You planned to rotate staff. Relief did not arrive. What was that plan actually resting on?

•You referred the extortion demand and moved on. It has come back, with proof and with names.

Note explicitly which assumptions you are now retiring or revising, and why.